

# MEETING MINUTES CENTRAL WATERFRONT PARTNERSHIPS & FINANCING SUBCOMMITTEE MEETING MARCH 2, 2010 3:30 – 5:00PM SMT 4096

#### **Attendees**

Patrick Gordon
Ed Medeiros
Brian Steinberg
Heather Trim
Marshall Foster
Nathan Torgelson
Maggie Wallace
Gerry Johnson

## I. Introduction – Gerry Johnson

Talked about engagement around the Waterfront and based on past experience what is deemed effective engagement/partnerships – based on contractual obligations (formal approaches) through public and private partnerships

- 1. Start off by identifying attributes with well-known effective organizations
- 2. At end, the subcommittee will review David's timeline
  - a. Look for private partners and special purpose

# II. Subcommittee Background

Each subcommittee member went around the table and introduced himself/herself.

# **III. Effective Organizations and Attributes**

Not-for-Profit	General Purpose Government	Special Purpose Public Entity	Lake Union Park	For Profit	BIA
-Zoo Society -Aquarium -Park 501(c)(3) Portland/NY -SPF -Chinese Garden SOC -SAM	-Seattle Center	-Pike Place Market (PPM PDA) -POS -PFA (Stadium ) -Metro Parks	-MOHAI -DOPAR -Maritime Orgs -SPF -WGM Park	-Chelsea Pier -Pacific Place	-MID -Bryant Park

#### Aguarium -

Single focus, ability to fundraise

#### BIA, Metro Parks, LID -

- (+) Raise money
- (-) Taxing

#### Not-for-Profit -

- (-) Public accountability, transparency
- (+) Dealing directly with community
- (+) Capable of having a mission
  - =What the org is judged on
  - =Build value, connections, continuity
- (+) Nimble, flexible
- (+) Judged by the board and not directly by community
- (+) Effective advocates

# Special-Purpose Public Entity -

- (+) Bring resources that are not part of the City
- (+) Property tax
- (+) Formed by the people
  - =Think about Tacoma Parks=
    - -All
    - -Bonding ability
- (+) Manage what kind of business comes in
  - =Keep character they want

## For Profit -

- (+) Concessions
- (+) Vested interest in success
- (-) Give them master contract

#### **General Purpose Government –**

- (+/-) How much can they really do?
- (+/-) Revenue = voter approved
- (+/-) Seattle Center
  - =Foundation, good partner, interaction with private/non-profits

**Brian Steinberg** said a healthy waterfront has a healthy mix/retail – it is not tourist-like. In his opinion, tourists will like what Seattleites' like; they search for an authentic mix. The piers are privately owned, there are trade-offs with land use, zoning and districts.

#### IV. Next Meeting

Will talk about stewardship, roles of partners in every phase (design, operation, maintenance), review geography (partnerships based on ownership) and review David's timeline/flow chart.

## V. Closing - 5:05 PM.